



My name is Tim Cashman. And yes, I am a former CFO for Estes Park Health; from May 2017 thru July 2021.

I've been working in this industry for over 35 years. I am retired, yet I believe my skill set can be of value to the community and to EPH. I am well skilled and practiced in the industry of Critical Access Hospitals. I would like to be of help, particularly with the ongoing plan to affiliate with UCHealth.

As noted above, I've been doing this a long time. I bear no grudge or any issues. I am simply volunteering to be of help.

I have worked with many hospital Boards, particularly Rural Community facilities. I have not served on any Hospital Boards, but have significant experience working with Hospital Boards, as a CFO.

Honestly, I do not have enough information to suggest the 3 most important issues, but I will say this - we need this hospital to survive, it is a vital asset and a key economic driver for our community. I think it will be important to keep critical services, maintain jobs, and stabilize finances.

I do not have enough information to answer this question. I would need more information as to the details of this discussion to make any judgement.