

Draft Agenda

Estes Park Health Board of Directors' Regular Meeting by GoToWebinar and In-Person

Wednesday October 23, 2024

5:30 pm - 7:00 pm

Estes Park Town Hall - Town Board Meeting Room, 170 MacGregor Ave, Estes Park CO 80517

Regular Session		Mins.	Procedure	Presenter(s)
1	Call to Order and Welcome	1	Action	Dr David Batey
2	Approval of the Agenda	1	Action	EPH Board of Directors
3	Public Comments on Items Not on the Agenda	3	Information	Public
4	General Board Member Comments	3	Information	EPH Board of Directors
5	Consent Agenda Items Acceptance:			
	5.1 Board Minutes			
	5.1.1 EPH Board Regular Meeting Minutes Sep 25, 2024			
	5.1.2 EPH Board Executive Session Minutes Sep 24, 2024			
	5.1.3 EPH Board Executive Session Minutes Oct 01, 2024			
	5.1.4 EPH Board Executive Session Minutes Oct 08, 2024			
	5.1.5 EPH Board Executive Session Minutes Oct 15, 2024	2	Action	EPH Board of Directors
	5.2 Other Documents			
	5.2.1			
6	Medical Staff Credentialing Report	2	Action	
7	Presentations:			
	7.1 Park Hospital District and University of Colorado Health Sign Partnership LOI - Summary	30	Discussion	EPH Board of Directors
	7.2 Introduction to UCHealth	30	Discussion	Mr Dan Weaver, Vice President, Communications, UCHealth
	7.3 Park Hospital District Resolution 2024-04 - A Resolution of the Board of Directors of the Park Hospital District to ratify Estes Park Health's CEO, Vern Carda, signing of the Park Hospital District and University of Colorado Health partnership Letter of Intent and to determine that the Letter of Intent with University of Colorado Health is confidential and privileged and therefore not subject to public disclosure.	20	Action	EPH Board of Directors
8	Potential Agenda Items: Wednesday Nov 13, 2024 Regular Board Meeting	1	Discussion	EPH Board of Directors
9	Adjournment	1	Action	EPH Board of Directors
Estimated Total Regular Session Mins.		94		
Next Regular EPH Board Meeting: Wednesday November 13, 2024 5:30 - 7:30 pm				
Possible Next Meeting Agenda Items				



ESTES PARK HEALTH

ESTES PARK HEALTH BOARD OF DIRECTORS' Regular Meeting Minutes – September 25, 2024

Board Members in Attendance

Dr. David Batey, Chair
Mr. Drew Webb, Vice Chair
Dr. Steve Alper, Finance Committee Chair
Ms. Brigitte Foust, Board Secretary
Dr. Cory Workman, Member at Large

Other Attendees

Mr. Vern Carda, CEO
Ms. Pat Samples, CNO
Ms. Aysha Reeves, CFO
Ms. Rachel Ryan (via webinar)
Ms. Michelle Gordon
Mr. Jacob Schmitz
Ms. Theresa Brynard
Dr. Jennifer McLellan
Dr. Juli Schneider
Dr. John Knudtson
Ms. Kaci Early
Ms. Wendy Rigby
Dr. Bridget Dunn
Dr. Paige Dekker
Mr. Glen Gill
Ms. Iryna Irkliienko
Ms. Karlye Pope
Mr. Mark DeGeldere
Ms. Donna Eubank
Mr. Tim Gray

Community Attendees (present and via webinar):

Tiffany Casner
William Crosby
Arnold Fishburn

Dennis Hoshiko
Larry Leaming
Tonya Fitzpatrick
Pablo Grenada
Alan Henderson
Marcy Hoshiko
Anne Johnson
Todd Nardi
Leslie Roberts
Anne Rogers
Jim Cozette
Gail Cozette

1. **Call to Order**

The board meeting was called to order at 5:30 PM by David Batey; there was a quorum present. Notice of the board meeting was posted in accordance with the Sunshine Law Regulation.

2. **Approval of the Agenda**

David Batey motioned to approve the agenda as submitted. Steve Alper seconded the motion, which carried unanimously.

3. **Public Comments on Items Not on the Agenda**

Moved to address after business items on agenda.

4. **General Board Member Comments**

No comments.

5. **Consent Agenda Items Acceptance**

David Batey motioned to approve consent agenda items as listed, which carried unanimously. Second by Drew Webb.

6. **Medical Staff Credentialing Report**

Brigitte Foust recommended the approval of the Medical Staff Credentialing Report. Cory Workman seconded the motion, which carried unanimously.

7. **Presentations**

7.1 **EPH Strategic Initiatives Update and 2025 Initiatives – Mr. Vern Carda and Ms. Pat Samples**

- See presentation. Overview of strategic tactics and initiatives that have been achieved during 2024 were reviewed, as well as EPH financials, and the strategic pillars (Pursuit of Quality, Developing People Resources, and Investments in Technology).
- Pursuit of Quality: overview of Hospital Transformation Program, DNV update, after action reviews/debriefs.

- Process improvements in lab; standardized nursing orientation across organization. Solidified sepsis program is ongoing, as well as multiple infection prevention process improvements.
- Collaborative Just Culture; building safe systems, education of staff, collaboration is regular and deliberate.
- Clinical Pathways program: a designation to a healthy work environment. This accreditation recognizes an organization's commitment to creating a positive practice environment that empowers and engages staff.
- Workplace violence education to support legislation; wellness education and resources.
- Developing People Resources: Implementation of Hireology, leadership training cohorts, and maintain a healthy turnover rate. EPH is currently maintaining a 22.5% turnover rate. Contract labor reduction is ongoing; cut costs by \$4.4 million.
- Information Technology: Emergency Preparedness activities, cyber security improvements, Office 365 to cloud based server.
- Estes Park Health is positioning itself for the future, which will consist of being a part of a larger organization.

7.2 EPH Chief of Staff Strategic Update – Dr. Bridget Dunn

- See presentation. Updates included change in surgery days; standardizing process for patients in surgery prep; 9 cases of H5N1 Avian flu; new UCH oncologist start in August; Pharmacy staffed 24 hours/7 days per week; clinic restructure; salmonella outbreaks; new Covid and flu vaccines; and EPH radiology offering breast MRI.

7.3 Possible Healthcare System Affiliation – Activity Update

- No updates at this time.

8. Executive Summary – Significant Items Not Otherwise Covered

No comments.

9. All Attendee Conversation on Emerging Topics

- Floor opened at 6:55 PM.
- Dennis Hoshiko comments/resignation.

10. Potential Agenda Items for Wednesday October 23, 2024, Regular Board Meeting

No comments.

11. Adjournment

David Batey motioned to adjourn the meeting at 7:19 PM. Drew Webb and Steve Alper seconded the motion, which carried unanimously.

David M. Batey, Chair
Estes Park Health Board of Directors



Draft Public Agenda
Estes Park Health Board of Directors' Executive Session - In Person and by TEAMS
Tuesday, September 24, 2024
08:00 am - 10:30 am

Regular Session		Mins.	Procedure	Presenter(s)
1	Call to Order/Welcome (Time 08:06 am)	1	Action	Dr David Batey
2	Approval of the Agenda (Motion Alper 2nd Workman - Unanimous)	1	Action	EPH Board
3	Public Comments on Items Not on the Agenda - None	1	Information	Public
4	General Board Member Comments on Items Not on the Agenda - None	1	Information	EPH Board
5	Entertain a motion to enter Executive Session pursuant to Section 24-6-402(4)(e) C.R.S. for the purpose of determining positions relative to matters that may be subject to negotiations; developing strategy for negotiations; and instructing negotiators, with regard to Affiliation with a 3rd Party, EPH Strategic Initiatives, EPH Quality Initiatives, the relationship with the EPH Foundation, and pursuant to Section 24-6-402(4)(b) C.R.S. to conference with an attorney for Estes Park Health for the purposes of receiving legal advice on specific legal questions. (Motion Alper 2nd Foust - Unanimous)	145	Action	EPH Board
6	Adjournment (Motion Alper 2nd Workman - Unanimous Time 10:29 am)	1	Action	EPH Board
<i>Total Regular Session Mins.</i>		150		

Board Members Present: Alper, Batey, Foust, Webb, Workman

Draft Public Agenda
Estes Park Health Board of Directors' Executive Session - In Person and by TEAMS
Tuesday, October 01, 2024
08:00 am - 10:30 am

Regular Session		Mins.	Procedure	Presenter(s)
1	Call to Order/Welcome (Time 08:06 am)	1	Action	Dr David Batey
2	Approval of the Agenda (Motion Alper 2nd Foust - Unanimous)	1	Action	EPH Board
3	Public Comments on Items Not on the Agenda - None	1	Information	Public
4	General Board Member Comments on Items Not on the Agenda - None	1	Information	EPH Board
5	Entertain a motion to enter Executive Session pursuant to Section 24-6-402(4)(e) C.R.S. for the purpose of determining positions relative to matters that may be subject to negotiations; developing strategy for negotiations; and instructing negotiators, with regard to Affiliation with a 3rd Party, EPH Strategic Initiatives, EPH Quality Initiatives, the relationship with the EPH Foundation, and pursuant to Section 24-6-402(4)(b) C.R.S. to conference with an attorney for Estes Park Health for the purposes of receiving legal advice on specific legal questions. (Motion Alper 2nd Foust - Unanimous)	145	Action	EPH Board
6	Adjournment (Motion Alper 2nd Foust - Unanimous Time 10:25 am)	1	Action	EPH Board
<i>Total Regular Session Mins.</i>		150		

Board Members Present: Alper, Batey, Foust, Webb, Workman

Draft Public Agenda
Estes Park Health Board of Directors' Executive Session - In Person and by TEAMS
Tuesday, October 08, 2024
08:00 am - 10:00 am

Regular Session		Mins.	Procedure	Presenter(s)
1	Call to Order/Welcome (Time 08:07 am)	1	Action	Dr David Batey
2	Approval of the Agenda (Motion Alper 2nd Foust - Unanimous)	1	Action	EPH Board
3	Public Comments on Items Not on the Agenda - None	1	Information	Public
4	General Board Member Comments on Items Not on the Agenda - None	1	Information	EPH Board
5	Entertain a motion to enter Executive Session pursuant to Section 24-6-402(4)(e) C.R.S. for the purpose of determining positions relative to matters that may be subject to negotiations; developing strategy for negotiations; and instructing negotiators, with regard to Affiliation with a 3rd Party, EPH Strategic Initiatives, EPH Quality Initiatives, the relationship with the EPH Foundation, and pursuant to Section 24-6-402(4)(b) C.R.S. to conference with an attorney for Estes Park Health for the purposes of receiving legal advice on specific legal questions. (Motion Alper 2nd Foust - Unanimous)	115	Action	EPH Board
6	Adjournment (Motion Alper 2nd Workman - Unanimous Time 09:59 am)	1	Action	EPH Board
<i>Total Regular Session Mins.</i>		120		

Board Members Present: Alper, Batey, Foust, Webb, Workman

Draft Public Agenda
Estes Park Health Board of Directors' Executive Session - In Person and by TEAMS
Tuesday, October 15, 2024
08:00 am - 10:30 am

Regular Session		Mins.	Procedure	Presenter(s)
1	Call to Order/Welcome (Time 08:07 am)	1	Action	Dr David Batey
2	Approval of the Agenda (Motion Alper 2nd Workman - Unanimous)	1	Action	EPH Board
3	Public Comments on Items Not on the Agenda - None	1	Information	Public
4	General Board Member Comments on Items Not on the Agenda - None	1	Information	EPH Board
5	Entertain a motion to enter Executive Session pursuant to Section 24-6-402(4)(e) C.R.S. for the purpose of determining positions relative to matters that may be subject to negotiations; developing strategy for negotiations; and instructing negotiators, with regard to Affiliation with a 3rd Party, EPH Strategic Initiatives, EPH Quality Initiatives, the relationship with the EPH Foundation, and pursuant to Section 24-6-402(4)(b) C.R.S. to conference with an attorney for Estes Park Health for the purposes of receiving legal advice on specific legal questions. (Motion Foust 2nd Alper - Unanimous)	145	Action	EPH Board
6	Adjournment (Motion Alper 2nd Workman - Unanimous Time 10:32 am)	1	Action	EPH Board
<i>Total Regular Session Mins.</i>		150		

Board Members Present: Alper, Batey, Foust, Workman - Webb not present



ESTES PARK HEALTH

Park Hospital District Board
23 October 2024

CREDENTIALING RECOMMENDATIONS

Credentials Committee approval:

September 25th, 2024

Present: Drs.: McLellan, Zehr, Dunn, Brigitte Foust, Cory Workman, Iryna Irkliienko, Kate Cramer (T)

Medical Executive Committee approval:

October 2nd, 2024

Initial Appointments:

Brittany M. Spade, NP,	APP, Family Medicine
Artur R. Karimov, MD	Courtesy, Internal Medicine (Locum)

Reappointments:

Jeremiah J. Andersen, MD	Courtesy, Pathology
Jessica L. Birch, MD	Courtesy, Otolaryngology
Cynthia L. DiLauro, MD	Active, Internal Medicine
Douglas J. Kemme, MD	Courtesy, Oncology
Joseph G. Lee, MD	Active, Internal Medicine
Lawrence A. Meredith, MD	Courtesy, Neurology
Robert A. Rayson, MD	Courtesy, Cardiology
Steven R. Schuster, MD	Courtesy, Hematology/Oncology
Jennifer J. Thomas-Fox, FNP-C	APP, Family Medicine

LOCUM TENENS Initial Appointment:

N/A

Credential By Proxy:

N/A

Resignations:

Dr. Arruda – Teleradiology 12/2023

FPPE:

Paige E. Machado, MD 10/31/2024



Estes Park Health and UCHealth Sign Partnership Letter of Intent

October 23, 2024

Signed Partnership Letter of Intent

- On October 3, 2024, EPH and UCHealth signed a Partnership Letter of Intent (LOI)
- Letter of Intent describes the principal terms and conditions of the proposed transaction: General, mostly non-binding
- Details specified in the “Definitive Agreements”
Expected to take about 3 to 5 months to complete
- The Colorado Attorney General review mandated in the “Hospital Transfer Act expected to take about 60 days

Letter of Intent Signing & Confidentiality

- Signed by Vern Carda, EPH CEO, for the Park Hospital District
- LOI signing is within EPH CEO signature authority
Park Hospital District Board approval was not required
- At this time, the Letter of Intent (“LOI”) between Estes Park Health and UCHealth is not being made publicly available. The non-binding LOI is confidential and privileged and contains commercially sensitive information being used as part of a non-public negotiation process intended to arrive at the definitive agreements that will govern the eventual affiliation, and the parties are barred from disclosing it.

Why a Partnership with UCHealth?

Estes Park Health (EPH) pursued partnership with UCHealth for:

- **Shared values:** Patients first – Integrity – Excellence
- **Trust:** Developed over many years of working together
- **Clinical Excellence:** Quality and excellent experience
- **Financial Strength:** Stability and excellent management
- **Overall Benefits:** Community, Patients, and Employees

Trust Between EPH & UCHealth

- Many years collaborating with: Poudre Valley Hospital, Medical Center of the Rockies, UCHealth Medical Group
- Shared services: EPIC electronic medical records
- Doc Line and medical evacuations
- COVID Pandemic
- Wildfires: East Troublesome and Alexander Mountain

Benefits to Our Estes Valley Community

The primary goal of partnership with UCHealth:

For the Estes Valley Community,
the partnership with UCHealth
will ensure excellent health care services
are available for many years to come

Benefits to EPH Patients

EPH patients will benefit from:

- **Continue and strengthen current health care services**
EPH - UCHealth has resulted in outstanding health care at EPH and world-class care for EPH's referrals
- **Access to UCHealth's cutting edge technology**
UCHealth's Virtual Health Center and artificial intelligence in the EPIC Electronic Medical Record system will enhance EPH patients' experiences and outcomes.

Benefits to EPH Patients

- EPH patients will benefit from
 - **Possible access to state-of-the-art health care programs**
Ex: Virtual health and behavioral health services.
 - **UCHealth is committed to continuing EPH's care for patients challenged to access health care:**
More than half of EPH's patients are covered by Medicare, Medicaid or are uninsured and UCHealth is the state's largest provider of Medicaid

Benefits to EPH Employees

- EPH employees will benefit from
 - **Professional networks** with UCHealth's workforce of more than 34,000
 - **Personnel development opportunities**
 - **Increased staffing resilience**
 - **Enhanced recruitment and retention**

Benefits of UCHealth Financial Stability

Benefits of Financial Partnership with UCHealth

- Outstanding financial management
- Economies of scale examples:
 - Decreased costs of supplies, pharmaceutical drugs
- Additional discounts on IT services

Benefits of UCHealth Financial Stability

Future Financial Necessity: Increasing challenges managing the the health care's financial future

- Dramatically increasing expenses
- Increasing uncompensated care
- Minimal increases or decreases in reimbursements from Medicare and Medicaid

UCHealth's Financial Investment: UCHealth will invest more than \$30 million into the hospital and the Estes Park community in the coming years including \$20 million for routine and strategic capital

Prerequisite: Ballot Issue 8A Success

Ballot Issue 8A, May 3, 2023 Park Hospital District election

- Ballot Issue 8A election success prerequisite for LOI
- Mail ballot election – all eligible voters received a ballot
- Election Result: 80.3% support for Ballot Issue 8A
- Ballot Issue 8A
 - Authorized the District to enter into multiple fiscal year agreements with nonprofit health care providers
 - Pledged District revenues to result of those agreements

Ballot Issue 8A – May 3, 2023

Without imposing any new tax or increasing any tax rate, shall Park Hospital District, doing business as Estes Park Health, be authorized to enter into one or more agreements, constituting a multiple fiscal year financial obligation within the meaning of Article X, Section 20(4)(b) of the Colorado Constitution, with one or more nonprofit health care providers concerning the ownership, operation, and maintenance of all or any portion of the District's hospital and other healthcare and related facilities and assets, including the lease or other conveyance from the district of real and personal property, and to pledge all or any portion of the District's revenues pursuant to such agreements?

EPH Partnership with UCHealth

- Partnership will make EPH part of the UCHealth system
- EPH Employees will transfer to UCHealth, and UCHealth will provide employee benefits
- UCHealth will oversee EPH, with local leadership and local board

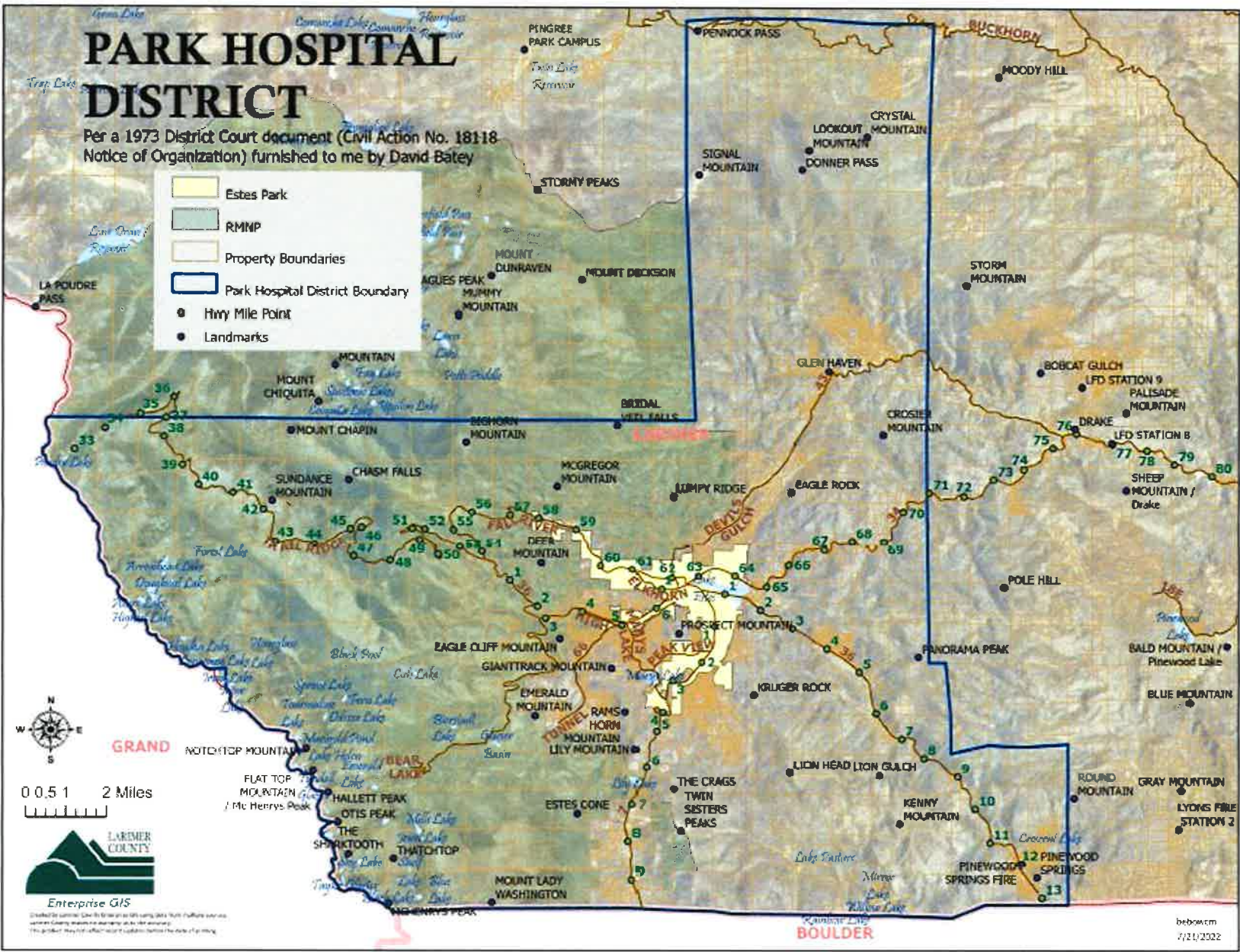
Park Hospital District

- Park Hospital District
 - Will continue to function as a Special Taxing District
 - Will retain ownership of Park Hospital District property and buildings for lease to UCHealth
 - District tax revenues will be used locally to support the operation, improvement, and maintenance of EPH and local clinics

PARK HOSPITAL DISTRICT

Per a 1973 District Court document (Civil Action No. 18118 Notice of Organization) furnished to me by David Batey

- Estes Park
- RMNP
- Property Boundaries
- Park Hospital District Boundary
- Hwy Mile Point
- Landmarks



bebawcm
7/21/2022

Employment and Benefits

- **Employment and Benefits**
- UCHealth intends to offer employment to all EPH employees as of Closing,
- Total compensation for each employee to be no less than that amount presently provided to each such employee,
- Subject to standard pre-employment screening.

Thanks to Those Who Made This Possible

- Estes Valley Community - Strong support for Ballot Issue 8A
- EPH Leadership and employees
- Counterparts with UCHealth
- Outside experts at Eide Bailly and Hall Render, especially David Snow
- EPH Board of Directors

Next Steps

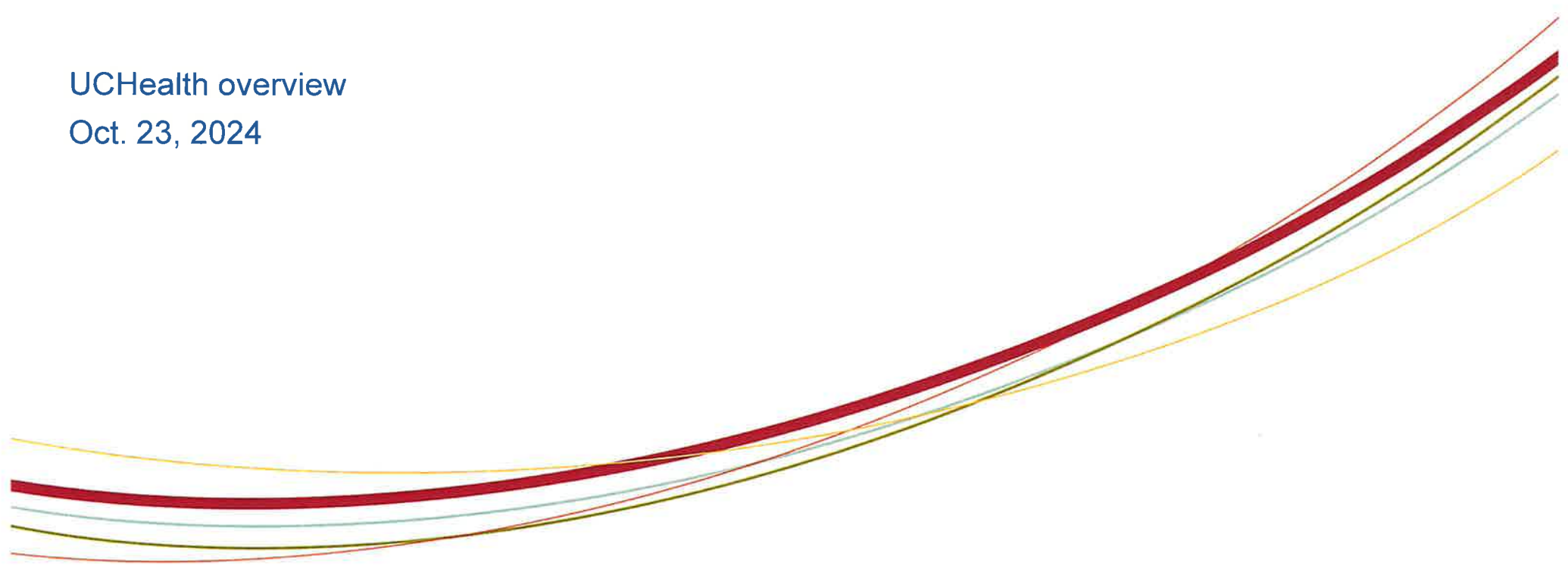
- Over the coming months, UCHealth and EPH will complete their final agreement
- Effective date expected around Spring/Summer of 2025
- UCHealth and EPH will share more information with employees and the community during this time

Questions, Answers & Discussion

Who we are

UCHealth overview

Oct. 23, 2024



uhealth

UCHealth overview

Colorado-owned and operated, non-profit health system and an independent and separate 501 (c)(3) from University of Colorado



FY 2022 statistics

2

Mission

We improve lives.

In big ways through learning, healing and discovery.

In small, personal ways through human connection.

But in all ways, we improve lives.

Vision

From health care to health.

Values

Patients First

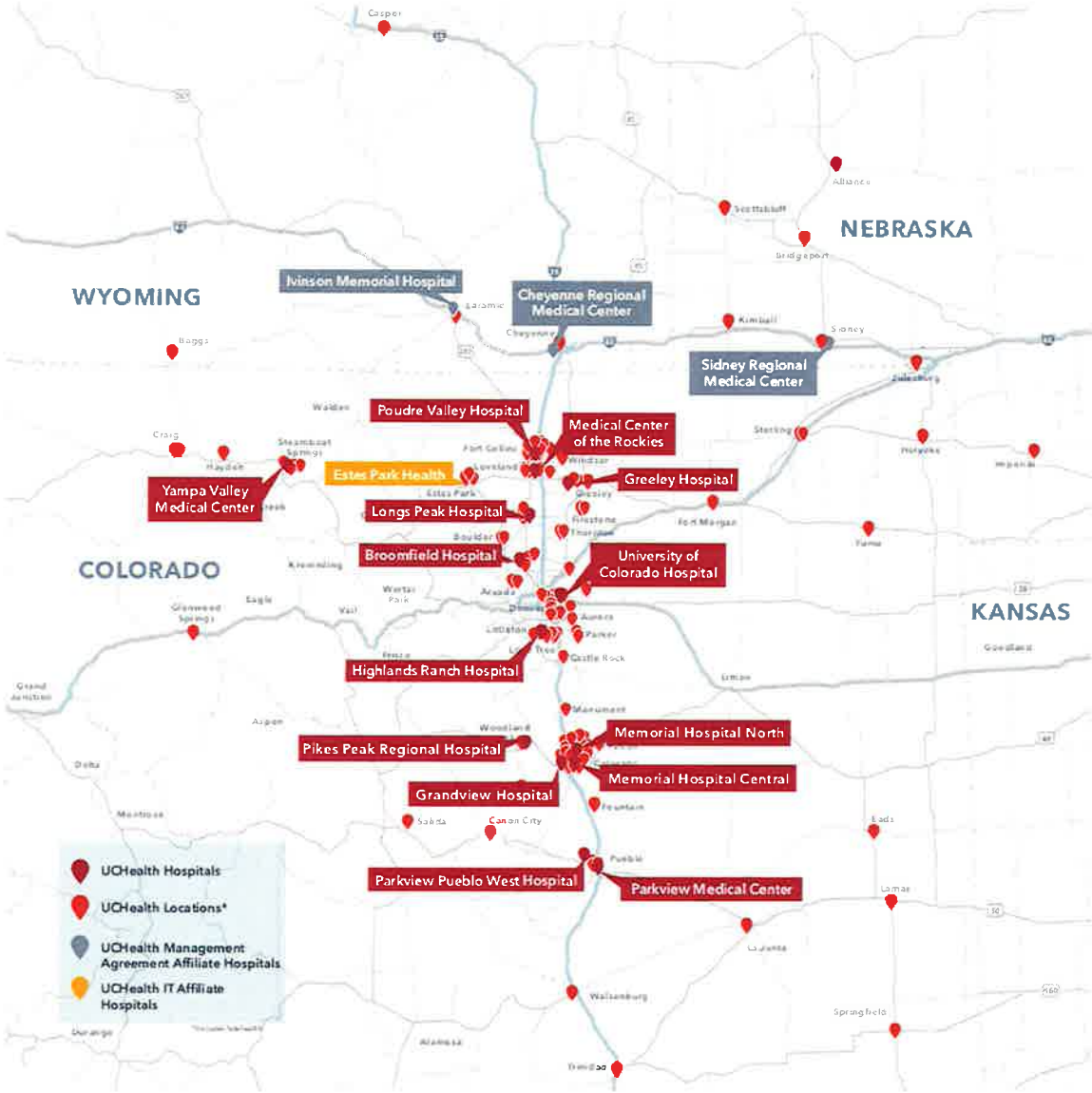
Integrity

Excellence

[uhealth](#)

7.2.2

UHealth's reach extends throughout the Rocky Mountain region.



UCHealth overview



2.7M

patients served

>34K

employees



130K

INTEGRATED
BEHAVIORAL HEALTH
patient visits

\$807M

IN COMMUNITY BENEFIT
in excess of tax exemption



LARGEST
PROVIDER OF
MEDICAID
IN COLORADO

>250

COMMUNITY
NOT-FOR-PROFIT
partner beneficiaries



WE TREAT PATIENTS IN

100%

OF COLORADO
ZIP CODES

1,300

PHYSICIANS TRAINED
each year



Our commitment to behavioral health

- 1 Integrated primary care and behavioral health**
12 clinics in northern Colorado offering comprehensive primary and behavioral health care in one location (11,400 visits over the last year).¹
- 2 Inpatient behavioral health**
New behavioral health unit at Poudre Valley Hospital will open in late 2025 with 50 beds (nine more beds than at current facility).
- 3 Mental Health Response Team and co-responder program**
Partnership with Fort Collins Police Services (FCPS) that pairs a licensed Behavioral Health Clinician with a police officer in response to mental health-related emergency calls.

¹ Locations do not include practices in Cheyenne, Craig, Estes or Sterling; visits based on May 2023 – April 2024



Health care by the numbers.

UCHealth is the largest provider of Medicaid services in the state.

1M Medicaid outpatient visits.

440% increase in Medicaid care since 2013.

30% of Colorado Medicaid hospital care is provided by UCHealth



Partnership with CU School of Medicine

UCHealth is separate and distinct from University of Colorado

Nonprofit health system.

UCHealth University of Colorado Hospital

Academic medical center offering the most advanced care, clinical trials, and research.

Building Colorado's health care workforce

Training physicians, advanced practice providers, nurses and more.



The value of academic medicine extends beyond just teaching and research.

Physician and provider training

Approximately **45%** of all Colorado physicians were trained in our institutions; other training programs include pharmacy, nursing, and dentistry.

Advanced Treatments for Patient Clinical Trials

In partnership with the University of Colorado Anschutz Medical Campus, UHealth provides more than **696** clinical trials and **905** active research projects in the community setting.

Research and innovation

Only academic medical center in Colorado with over **\$654M** in NIH research funding; UHealth provided over **\$315M** to CU to support its academic and research enterprise.

Honored to partner with EPH and serve the Estes Valley

- UCHealth currently partners with EPH to offer cardiology, oncology, ENT, urology, sleep evaluation and surgery backup coverage.
- UCHealth's OB clinic in Estes Park serves women who often choose to deliver at Medical Center of the Rockies or other UCHealth hospitals.
- UCHealth offers community benefits programs in the Valley: Students at Estes Park High School currently receive CPR training and heart-health education from UCHealth's Healthy Hearts and Minds program.
- Excited about the future as EPH joins UCHealth.



PARK HOSPITAL DISTRICT

DRAFT RESOLUTION 2024-04

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE PARK HOSPITAL DISTRICT TO RATIFY ESTES PARK HEALTH'S CEO, VERN CARDA, SIGNING OF THE PARK HOSPITAL DISTRICT AND UNIVERSITY OF COLORADO HEALTH PARTNERSHIP LETTER OF INTENT AND TO DETERMINE THAT THE LETTER OF INTENT WITH UNIVERSITY OF COLORADO HEALTH IS CONFIDENTIAL AND PRIVILEGED AND THEREFORE NOT SUBJECT TO PUBLIC DISCLOSURE

1. **WHEREAS**, The Board of Directors (the "Board") of Park Hospital District (the "District") found that arrangements with one or more nonprofit health care organizations will facilitate the continued availability of outstanding local health care services, allow access to commercial payer networks and specialty care to address the health care needs of the District residents for many years into the future; and,
2. **WHEREAS**, Based on such findings, the Board presented a ballot issue to the District's eligible electors during the regular election held on May 2, 2023 requesting the District be authorized to enter into one or more multiple fiscal year obligations with one or more nonprofit health care providers concerning the ownership, operation, and maintenance of all or any portion of the District's hospital and other healthcare and related facilities and assets (the "Ballot Issue"); and,
3. **WHEREAS**, The District's eligible electors overwhelmingly (80.3%) approved the Ballot Issue during the May 2, 2023 regular election, thereby authorizing the District to identify and pursue potential nonprofit health care provider partners for the purpose of achieving the goals set forth in the Ballot Issue; and,
4. **WHEREAS**, In furtherance of the goals approved by the District's eligible electors as set forth in the Ballot Issue and based on extensive negotiation, on October 3rd, 2024, Vern Carda, Estes Park Health CEO and Elizabeth Concordia, President and CEO of University of Colorado Health ("UCHealth"), signed a non-binding Letter of Intent, which will allow the District and UCHealth to negotiate the terms and conditions of definitive agreements; and,
5. **WHEREAS**, Signing the Letter of Intent with UCHealth was within the signature authority of Vern Carda, Estes Park Health CEO, and did not require Board approval; and,
6. **WHEREAS**, Accomplishing the terms and conditions of the transaction proposed in the Letter of Intent will have significant benefits for the Estes Valley community and patients, District employees, and establish a long-term financially sustainable path for health care services in the Estes Valley through partnership with UCHealth, thereby ensuring access to outstanding health care services for the District community and visitors for many years to come; and,
7. **WHEREAS**, The Board wishes to document their support for Vern Carda, Estes Park Health CEO, signing of the Letter of Intent with UCHealth and engaging in non-public negotiations relating to the same; and,
8. **WHEREAS**, The Board recognizes that the Letter of Intent represents and contains commercially sensitive information being used as part of a non-public negotiation process intended to arrive at the definitive agreements that will govern an eventual partnership. As a result, the premature disclosure of the same is likely to cause

substantial harm and impair the District's ability to negotiate definitive agreements and consummate transactions that best serve the interests of the Estes Valley community; and,

9. NOW THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE PARK HOSPITAL DISTRICT THAT:

The Board ratifies Vern Carda, Estes Park Health CEO's actions in negotiating and signing the Letter of Intent with UCHHealth.

10. NOW THEREFORE BE IT FURTHER RESOLVED THAT:

The Board determines that the Letter of Intent with UCHHealth is confidential and privileged and therefore not subject to public disclosure pursuant to C.R.S. 24-72-204(3)(a)(IV).

ADOPTED by the Board of Directors of Park Hospital District, d/b/a Estes Park Health
this 23rd day of October 2024.

BOARD OF DIRECTORS OF THE PARK HOSPITAL DISTRICT

By: _____
David Batey, Chair

Attest:

Drew Webb, Vice Chair

Stephen Alper, Treasurer

Brigitte Foust, Secretary

Cory Workman, At Large