

Agenda

Estes Park Health Finance Subcommittee Meeting Agenda via Microsoft Teams

Thursday, May 11, 2023

7:00 AM - 8:00 AM

Dial (audio only) 970-822-7850; enter Phone Conference ID: 452 981 427# when prompted

| Regular Session | | Mins. | Procedure | Presenter(s) |
|---------------------------------------|--|-------|-------------|------------------------|
| 1 | Call to Order and Welcome | 2 | Action | Dr. Steve Alper |
| 2 | Approval of the Agenda | 2 | Action | Dr. Steve Alper |
| 3 | Public Comments on Items Not on the Agenda | | Information | Public |
| 4 | Finance Department Update | 10 | Information | Ms. Aysha Reeves/Board |
| 5 | March 2023 Financial Statements Review | 20 | Information | Ms. Aysha Reeves/Board |
| 6 | Quarter 1 2023 Financial Statements Review | 20 | Information | Ms. Aysha Reeves/Board |
| 7 | Other as determined by Finance Committee/Board Members | 2 | Information | Dr. Steve Alper |
| 8 | Adjourn | 2 | Action | Finance Committee |
| Estimated Total Regular Session Mins. | | 58 | | |

ESTES PARK HEALTH MARCH 2023

FINANCIAL HIGHLIGHTS

BALANCE SHEET

We received \$1.1M in property taxes this month (line 14).

Accounts payable decreased by \$637k due to decreasing expenses and timing of bills.

INCOME STATEMENT

Net patient service revenue (line 22) is \$625k under budget for the month.

Professional Fees and Purchased Services (line 32) is under budget by \$459k.

- \$172k of expenses was reclassified to non-operating (line 39)
- \$54k related to contract labor primarily due to RN's and Ancillary (see separate tab for details)
- IT and other department other contracted services

Supplies (line 33) is under budget by \$228k mainly due to decrease in drugs supply.

Depreciation (line 38) is under budget due to the EPIC system becoming fully depreciated in December 2022.

Total operating expenses (line 40) are under budget by \$832k.

Total operating loss (line 42) is \$203k (positive) less than budget.

There is an investment gain (line 48) in March and for the first quarter.

The \$172k in other expenses (line 51) is due to the reclass of non-operating expenses from professional fees and purchased services (line 32).

Decrease in net position (line 58) is \$251k (positive) less than budget.

BOARD METRICS

There is an INCREASE in Days Cash from February to March of 5 days.

ESTES PARK HEALTH 1ST QUARTER 2023

FINANCIAL HIGHLIGHTS

BALANCE SHEET

We transferred \$2.75M in investments (line 21) to cash to reimburse ourselves for capital asset acquisitions and debt payments.

Accounts payable decreased by \$971k due to decreasing expenses and timing of bills.

INCOME STATEMENT

Net patient service revenue (line 22) is \$1.2M under budget for the quarter.

Professional Fees and Purchased Services (line 32) is under budget by \$497k.

- \$172k of expenses was reclassified to non-operating (line 39)
- \$67k related to contract labor primarily due to RN's and Ancillary (see separate tab for details)
- IT and other department other contracted services

Supplies (line 33) is under budget by \$369k mainly due to decrease in drugs supply.

Depreciation (line 38) is under budget due to the EPIC system becoming fully depreciated in December 2022.

Total operating expenses (line 40) are under budget by \$1.4M for the quarter.

Total operating loss (line 42) is \$110k (positive) less than budget.

There is an investment gain (line 48) for the first quarter.

The \$174k in other expenses (line 51) is due to the reclass of non-operating related expenses from professional fees and purchased services (line 32).

Decrease in net position (line 58) is \$186k (positive) less than budget.

BOARD METRICS

There is a decrease in Days Cash from December to March of 8 days. This is typical due to the seasonality in Estes Park.

ESTES PARK HEALTH
Balance Sheet (Unaudited) Statements of Net Position
March 31, 2023

| Row | | 2023 Mar | 2023 Feb | | 2022 Dec | | 2022 Mar | | | | |
|-----|---|-------------------|-------------------|-------------------------------|-------------------------------|-------------------|----------------------------|---|-------------------|----------------------------|---|
| | | Actual | Actual | 2023 Mar minus 2023 Jan | (2023 Mar) - ABS(2023 Jan) | Actual | 2023 Mar minus 2022 Dec | (2023 Mar) - (2022 Dec) + ABS(2022 Dec) | Actual | 2023 Mar minus 2022 Mar | (2023 Mar) - (2022 Mar) + ABS(2022 Mar) |
| 5 | ASSETS | | | | | | | | | | |
| 6 | CURRENT ASSETS | | | | | | | | | | |
| 7 | Cash and Cash Equivalents | 2,557,961 | 2,685,483 | (127,522) | (4.7%) | 1,817,104 | 740,857 | 40.8% | 8,527,554 | (5,969,593) | (70.0%) |
| 8 | Restricted Cash Under Debt Agreements | 3,926,626 | 3,925,418 | 1,208 | 0.0% | 3,923,118 | 3,508 | 0.1% | 3,920,314 | 6,312 | 0.2% |
| 9 | Receivables | | | | no + 0 | | | | | | |
| 10 | Prepaid Expenses | | | | | | | | | | |
| 11 | Property Taxes and Other | 5,071,078 | 5,136,526 | (65,448) | (1.3%) | 5,525,422 | (454,344) | (8.2%) | 6,708,388 | (1,637,310) | (24.4%) |
| 12 | Estimated Third-Party Payor Settlements | 3,040,962 | 3,853,696 | (812,734) | (21.1%) | 3,474,403 | (433,441) | (12.5%) | 3,055,007 | (14,045) | (0.5%) |
| 13 | Supplies | 1,471,521 | 1,470,133 | 388 | no + 0 | 1,462,151 | 9370 | no + 0 | 1,020,772 | (1,020,772) | (100.0%) |
| 14 | Deferred Revenue | 762,878 | 852,679 | (89,801) | 0.1% | 427,602 | 335,276 | 0.6% | 1,369,776 | 101,745 | 7.4% |
| 15 | Accrued Expenses | | | | | | | | 481,575 | 281,303 | 58.4% |
| 16 | TOTAL CURRENT ASSETS (Sum Rows 10, 11, 13, 14, 15, 16, 17) | 16,531,026 | 17,923,935 | (1,092,909) | (6.1%) | 16,629,800 | 201,226 | 1.2% | 25,083,386 | (8,252,380) | (32.9%) |
| 17 | LONG-TERM ASSETS | | | | | | | | | | |
| 18 | Investments | 10,816,364 | 10,638,473 | 177,891 | 1.7% | 13,413,557 | (2,597,193) | (19.4%) | 14,237,246 | (3,420,882) | (24.0%) |
| 19 | Capital Assets | 542,068 | 536,442 | 5,626 | 1.0% | 560,868 | (18,800) | (3.4%) | 1,564,616 | (1,022,548) | (65.4%) |
| 20 | Capital Assets Not Being Depreciated | | | | | | | | | | |
| 21 | Depreciable Capital Assets, Net of Accumulated Depreciation | 28,119,229 | 28,333,733 | (214,504) | (0.8%) | 28,531,589 | (412,360) | (1.4%) | 28,136,097 | (16,868) | (0.1%) |
| 22 | Right of Use Lease Assets, Net | 28,661,297 | 28,870,175 | (208,878) | (0.7%) | 29,092,457 | (431,160) | (1.5%) | 29,700,713 | (1,059,416) | (3.5%) |
| 23 | TOTAL LONG-TERM ASSETS | 29,552,049 | 29,878,136 | (326,087) | (1.1%) | 29,985,631 | (11,243) | (0.0%) | 43,937,959 | (4,285,910) | (9.8%) |
| 24 | TOTAL ASSETS (Sum Rows 18, 27) | 56,483,075 | 57,610,719 | (1,127,644) | (2.0%) | 59,321,445 | (2,838,370) | (4.8%) | 69,021,345 | (12,538,270) | (18.2%) |
| 25 | LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION | | | | | | | | | | |
| 26 | CURRENT LIABILITIES | | | | | | | | | | |
| 27 | Current Portion of Long-Term Debt | 292,727 | 292,727 | - | 0.0% | 314,655 | (21,928) | (7.0%) | 290,284 | 2,443 | 0.8% |
| 28 | Accounts Payable | 646,004 | 1,282,856 | (636,852) | (49.6%) | 1,617,128 | (971,124) | (60.1%) | 1,504,574 | (858,570) | (57.1%) |
| 29 | Estimated Third-Party Payor Settlements | 300,000 | 300,000 | - | 0.0% | 300,000 | - | no + 0 | 300,000 | - | no + 0 |
| 30 | Deferred Revenue | 10,979 | 7,851 | 3,128 | 39.8% | 6,065 | 4,914 | 81.0% | 1,741,057 | (1,730,078) | (99.4%) |
| 31 | Accrued Expenses | | | | no + 0 | | | | | | |
| 32 | Salaries, Wages, and Related Liabilities | 1,756,280 | 1,678,233 | 78,047 | 4.7% | 1,169,255 | 587,025 | 50.2% | 1,285,182 | 471,098 | 36.7% |
| 33 | Compensated Absences | 962,378 | 956,745 | 5,633 | 0.6% | 977,104 | (14,726) | (1.5%) | 976,701 | (14,323) | (1.5%) |
| 34 | Other | 487,319 | 458,565 | 28,754 | 6.3% | 413,984 | 73,335 | 17.7% | 485,579 | 1,740 | 0.4% |
| 35 | TOTAL CURRENT LIABILITIES | 4,455,687 | 4,976,977 | (521,290) | (10.5%) | 4,798,191 | (342,504) | (7.1%) | 6,283,378 | (1,827,691) | (29.1%) |
| 36 | LONG-TERM LIABILITIES | | | | | | | | | | |
| 37 | Long-Term Debt, Net of Current Portion | 11,942,893 | 11,964,821 | (21,928) | (0.2%) | 12,006,926 | (64,033) | (0.5%) | 13,478,193 | (1,535,300) | (11.4%) |
| 38 | Long-Term Portion of Lease Liability | 111,096 | 115,506 | (4,410) | (3.8%) | 126,092 | (14,996) | (11.9%) | - | 111,096 | no + 0 |
| 39 | TOTAL LONG-TERM LIABILITIES | 12,053,989 | 12,080,327 | (26,338) | (0.2%) | 12,133,018 | (79,029) | (0.7%) | 13,478,193 | (1,424,204) | (10.6%) |
| 40 | TOTAL LIABILITIES (Sum Row 38, 43) | 15,509,676 | 17,057,304 | (1,547,628) | (3.2%) | 16,931,209 | (421,533) | (2.5%) | 19,761,571 | (3,251,895) | (16.5%) |
| 41 | DEFERRED INFLOWS OF RESOURCES - PROPERTY TAXES | | | | | | | | | | |
| 42 | | 3,261,977 | 3,261,977 | - | 0.0% | 3,261,977 | - | 0.0% | 3,115,979 | 145,998 | 4.7% |
| 43 | NET POSITION | | | | | | | | | | |
| 44 | Net Investment in Capital Assets | 16,488,969 | 16,675,257 | (186,288) | (1.1%) | 16,830,415 | (341,446) | (2.0%) | 15,932,236 | 556,733 | 3.5% |
| 45 | Restricted, Expendable | 3,926,626 | 3,925,418 | 1,208 | 0.0% | 3,923,118 | 3,508 | 0.1% | 3,920,314 | 6,312 | 0.2% |
| 46 | Unrestricted | 16,295,827 | 16,690,763 | (394,936) | (2.4%) | 18,374,727 | (2,078,900) | (11.3%) | 26,291,245 | (9,995,418) | (38.0%) |
| 47 | TOTAL NET POSITION | 36,711,422 | 37,291,438 | (580,016) | (1.6%) | 39,120,260 | (2,416,838) | (6.2%) | 46,143,795 | (9,432,373) | (20.4%) |
| 48 | TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION | 56,483,075 | 57,610,719 | (1,127,644) | (2.0%) | 59,321,445 | (2,838,370) | (4.8%) | 69,021,345 | (12,538,270) | (18.2%) |

ESTES PARK HEALTH
Statement of Revenues, Expenses, and Changes in Net Position (Unaudited)
Three Months Ending March 31, 2023

| Row | | MONTH - Mar 2023 | | | 2023 YEAR TO DATE Jan through Mar | | | 2022 YEAR TO DATE Jan through Mar | | | 2021 YEAR TO DATE Jan through Mar | | |
|-----|--|------------------|--------------------|-----------------|-----------------------------------|--------------------|-----------------|-----------------------------------|----------------|--------------|-----------------------------------|------------------|----------------------------|
| | | Actual (A) | Budget (B) | Actual - Budget | Actual (A) | Budget (B) | Actual - Budget | 2022 Actual | 2023 Actual | 2022 Actual | 2021 Actual | 2023 Actual | Percent (23-22) \ A:B(S):I |
| 8 | OPERATING INCOME | | | | | | | | | | | | |
| 9 | OPERATING REVENUES | | | | | | | | | | | | |
| 10 | Charges for Patient Services | 451,704 | 906,565 | (454,861) | 1,343,010 | 3,173,926 | (1,830,916) | 2,391,422 | (1,048,412) | (43.8%) | 2,756,163 | (1,413,159) | (51.3%) |
| 11 | Inpatient | 6,835,919 | 7,416,893 | (580,974) | 20,248,919 | 20,993,614 | (684,695) | 18,573,214 | 1,675,705 | 9.0% | 16,573,523 | 3,555,396 | 21.2% |
| 12 | Outpatient | 7,827,623 | 8,323,458 | (1,035,835) | 21,591,929 | 24,107,240 | (2,515,611) | 20,964,636 | 627,293 | 3.0% | 19,469,686 | 2,122,243 | 10.9% |
| 13 | Total Charges for Patient Services | | | | | | | | | | | | |
| 14 | Deductions from Charges for Patient Services | (3,308,872) | (3,662,322) | 353,450 | (9,160,835) | (10,607,318) | 1,446,483 | (9,424,163) | 263,328 | 2.8% | (8,313,680) | (847,155) | (10.2%) |
| 15 | Contracts (Medicare, Medicaid, Commercial) | (88,571) | (145,660) | 57,089 | (573,410) | (421,882) | (151,528) | (412,936) | (160,474) | (38.9%) | (355,663) | (217,747) | (61.2%) |
| 16 | Charity, Bad Debt, Uncompensated | (3,997,443) | (3,807,982) | 410,539 | (9,734,235) | (11,029,200) | 1,294,955 | (9,837,099) | 102,854 | 1.0% | (8,669,343) | (1,064,902) | (12.3%) |
| 17 | Net Patient and Resident Service Revenues, Net | 3,890,180 | 4,515,476 | (625,296) | 11,857,684 | 13,078,340 | (1,220,656) | 11,127,537 | 730,147 | 6.6% | 10,800,343 | 1,057,341 | 9.8% |
| 18 | Net Patient Income / Total Charges for Patient Services as a Pct | 54.3% | 54.3% | | 54.9% | 54.2% | | | | | | | |
| 19 | Other Operating Revenues | 22,746 | 26,240 | (3,494) | 48,303 | 93,820 | (45,517) | 87,607 | (39,304) | (44.9%) | 158,799 | (110,496) | (69.6%) |
| 20 | Total Operating Revenues (Row 22 + Row 25) | 3,912,926 | 4,541,716 | (628,790) | 11,905,987 | 13,172,160 | (1,266,173) | 11,215,144 | 690,843 | 6.2% | 10,959,142 | 946,845 | 8.6% |
| 21 | Operating Expenses | 2,249,642 | 2,377,548 | (127,906) | 6,502,100 | 6,901,050 | (398,950) | 5,780,348 | 721,752 | 12.5% | 5,792,713 | 709,387 | 12.2% |
| 22 | Salaries and Wages | 547,732 | 583,834 | (36,102) | 1,674,327 | 1,695,073 | (120,746) | 1,498,568 | 175,759 | 11.7% | 1,592,059 | 82,288 | 5.2% |
| 23 | Employee Benefits | 980,789 | 1,439,968 | (459,179) | 3,724,285 | 4,221,605 | (497,310) | 4,035,820 | (311,525) | (7.7%) | 2,880,794 | 843,501 | 29.3% |
| 24 | Professional Fees and Purchased Services | 289,169 | 517,026 | (227,857) | 1,206,853 | 1,575,459 | (368,606) | 1,448,611 | (241,758) | (16.7%) | 1,265,130 | (58,277) | (4.6%) |
| 25 | Supplies | 66,098 | 63,070 | 3,028 | 178,020 | 189,210 | (11,190) | 156,106 | 21,914 | 14.0% | 183,992 | (5,372) | (2.9%) |
| 26 | Utilities | 133,778 | 90,359 | 43,419 | 302,280 | 271,077 | 31,203 | 295,742 | 6,538 | 2.2% | 221,615 | 80,665 | 36.4% |
| 27 | Leases and Rentals | 33,660 | 33,500 | 160 | 106,704 | 100,500 | 6,204 | 93,109 | 13,595 | 14.6% | 84,810 | 21,894 | 25.8% |
| 28 | Repairs and Maintenance | 39,068 | 16,659 | 22,409 | 58,153 | 51,178 | 6,975 | 44,009 | 14,144 | 32.1% | 25,415 | 32,738 | 128.8% |
| 29 | Depreciation | 218,252 | 274,838 | (56,586) | 754,056 | (1,70,488) | (950,555) | 804,181 | (150,155) | (18.7%) | 792,523 | (138,497) | (17.5%) |
| 30 | Other | 240,171 | 233,573 | 6,598 | 751,643 | 704,849 | 46,794 | 797,176 | (45,533) | (5.7%) | 751,009 | 634 | 0.1% |
| 31 | Total Operating Expenses (Sum of Rows 30 to 39) | 4,798,359 | 5,630,375 | (832,016) | 15,158,401 | 16,594,515 | (1,376,114) | 14,953,670 | 204,731 | 1.4% | 13,589,460 | 1,568,941 | 11.5% |
| 32 | TOTAL OPERATING INCOME (LOSS) (Row 27 minus Row 40) | (885,433) | (1,088,659) | 203,226 | (3,252,414) | (3,367,355) | 109,941 | (3,738,526) | 486,112 | 13.0% | (2,630,318) | (622,096) | (23.7%) |
| 33 | Operating Margin = Total Operating Income (Loss) + Total Operating | | | | | | | | | | | | |
| 34 | NONOPERATING REVENUES (EXPENSES) | | | | | | | | | | | | |
| 35 | Property Tax Revenues | 291,599 | 291,599 | - | 874,797 | 874,796 | 1 | 874,875 | (78) | (0.0%) | 794,401 | 90,396 | 11.5% |
| 36 | Interest Expense | (26,889) | (50,000) | 23,111 | (82,003) | (150,000) | 67,997 | (97,478) | 15,475 | 15.9% | (101,647) | 19,644 | 19.3% |
| 37 | Investment Income | 212,666 | 9,042 | 203,624 | 216,657 | 27,122 | 189,535 | 2,260 | 214,397 | 9486.6% | (69,967) | 286,624 | 409.7% |
| 38 | Gain on Disposal of Capital Assets | 43 | 7,500 | (7,457) | 43 | 7,500 | (7,457) | - | 43 | 0.0% | 15,279 | (15,236) | (99.7%) |
| 39 | Noncapital Grants and Contributions | (172,002) | - | (172,002) | (173,918) | - | (173,918) | - | (173,918) | (99.7%) | 497,348 | (671,266) | (135.0%) |
| 40 | Other | 305,417 | 258,141 | 47,276 | 835,576 | 759,418 | 76,158 | 779,657 | 55,919 | 7.2% | 1,125,414 | (289,838) | (25.8%) |
| 41 | TOTAL NONOPERATING REVENUES, NET (Sum of Rows 46 to 51) | (580,016) | (830,518) | 250,502 | (2,416,838) | (2,602,937) | 186,099 | (2,958,869) | 542,031 | 18.3% | (1,504,904) | (911,934) | (60.6%) |
| 42 | CONTRIBUTIONS | | | | | | | | | | | | |
| 43 | Capital Contributions | | | | | | | | | | | | |
| 44 | NET POSITION INCREASE (DECREASE) (Row 54 + Row 56) | (580,016) | (830,518) | 250,502 | (2,416,838) | (2,602,937) | 186,099 | (2,958,869) | 542,031 | 18.3% | (1,449,016) | (967,822) | (66.8%) |
| 45 | Total Margin = Net Position + Total Operating Revenues | (14.8%) | (18.3%) | | (20.3%) | (19.8%) | | | | | | | |
| 46 | EBITDA - Earnings Before Interest, Depreciation, and Amortization | 37,291,438 | | | 39,128,260 | | | 49,102,664 | | | 39,386,052 | | |
| 47 | Net Position - Beginning of Period | 36,711,422 | | | 36,711,422 | | | 46,143,295 | | | 37,937,036 | | |
| 48 | EBITDA - Earnings Before Interest, Depreciation, and Amortization | (334,875) | (505,680) | 170,805 | (1,680,809) | (1,628,423) | (52,386) | (2,057,210) | 376,401 | 18.3% | (554,846) | (1,125,963) | (202.9%) |

Contract Labor Analysis

| | Mar 2023 | | | | 2023 Year to Date | | | | 2022 Year to Date | | |
|--------------------------------|----------------|----------------|-----------------|----------------------|-------------------|------------------|-----------------|----------------------|-------------------|---------------------------|-------------------------|
| | Actual | Budget | Actual - Budget | Percent (A-B)÷ABS(B) | Actual | Budget | Actual - Budget | Percent (A-B)÷ABS(B) | Actual | 2023 Actual - 2022 Actual | Percent (23-22)÷ABS(22) |
| Contract Labor - Mgr/Director | - | - | - | - | - | - | - | - | 79,599 | (79,599) | -100% |
| Contract Labor - Supervisor | - | 5,416 | (5,416) | -100% | - | 16,248 | - | 0% | 1,339,823 | (552,228) | -41% |
| Contract Labor - RN | 245,353 | 310,787 | (65,434) | -21% | 787,595 | 932,360 | (144,765) | -16% | 18,850 | (18,850) | - |
| Contract Labor - CNA | - | - | - | - | - | - | - | #DIV/0! | 327,000 | 140,287 | 43% |
| Contract Labor - Ancillary | 146,532 | 199,486 | (52,954) | -27% | 467,287 | 598,457 | (131,170) | -22% | 85,371 | (13,524) | -16% |
| Contract Labor - Clerical & AD | 818 | 13,790 | (12,972) | -94% | 71,847 | 41,370 | 30,477 | 74% | 805,847 | 23,624 | 3% |
| Contract Labor - Physician | 279,468 | 231,000 | 48,468 | 21% | 829,471 | 693,000 | 136,471 | 20% | 16,200 | 25,800 | - |
| Contract Labor - Mid Levels | 34,500 | - | 34,500 | - | 42,000 | - | 42,000 | #DIV/0! | - | - | - |
| Totals | 706,671 | 760,479 | (53,808) | -7% | 2,198,200 | 2,281,435 | (66,987) | -3% | 2,672,690 | (474,490) | -18% |

PARK HOSPITAL DISTRICT
Estes Park Health

Statistical information

| | Mar-23 | | Three months ended | | Three months ended | | Three months ended | |
|-------------------------------|--------|--------|--------------------|---------------|--------------------|---------------|--------------------|--|
| | actual | budget | Mar-23 actual | Mar-23 budget | Mar-23 actual | Mar-23 budget | Mar-22 actual | |
| Medical/surgical patient days | 39 | 60 | 115 | 195 | 229 | | | |
| Swing bed patient days | 30 | 18 | 52 | 51 | 125 | | | |
| Observation days | 53 | 52 | 141 | 182 | 144 | | | |
| Total patient days | 122 | 130 | 308 | 428 | 498 | | | |
| Total surgeries | 26 | 30 | 77 | 87 | 69 | | | |
| Emergency room visits | 407 | 350 | 1,142 | 1,010 | 1,030 | | | |
| Urgent Care visits | 353 | 400 | 936 | 1,100 | 637 | | | |
| Clinic visits | 2,199 | 1,727 | 5,866 | 4,802 | 4,321 | | | |
| Diagnostic imaging tests | 1,056 | 1,058 | 2,990 | 2,788 | 2,556 | | | |
| Lab tests | 6,002 | 8,380 | 17,664 | 24,255 | 18,409 | | | |
| Rehab visits | 1,345 | 1,432 | 4,090 | 4,482 | 2,216 | | | |
| Ambulance trips | 156 | 145 | 439 | 410 | 422 | | | |
| Home Health visits | 312 | 360 | 880 | 1,080 | 1,626 | | | |
| Hospice days | 156 | 130 | 349 | 390 | 321 | | | |
| Chemo therapy/infusion | 173 | 90 | 480 | 225 | 223 | | | |
| Pharmacy requisitions | 3,665 | 5,250 | 10,658 | 15,750 | 15,912 | | | |